Core team

Tariq Bin Hendi
Director
ENBD REIT

Tim Rose
Head of Real Estate
ENBD REIT

Anthony Taylor
Fund Manager
ENBD REIT

Asif Siddique
Chief Financial Officer
ENBD REIT
Snapshot

Portfolio property value
USD 352m

Properties 8

Offices: 62%
Residential: 28%
Alternative: 10%

Occupancy 86%
WAULT 2.3 years
Loan-to-Value 29%
Gross yield* 8.7%

*on property portfolio
(gross rental revenue / portfolio value)
Overview
ENBD REIT (CEIC) Limited (‘ENBD REIT’) is a real estate investment trust (REIT) that was formed by Emirates NBD Asset Management (the Fund Manager) to invest in a diversified portfolio of Shari’a compliant real estate, with a primary focus on the United Arab Emirates. ENBD REIT is listed on Nasdaq Dubai under ticker symbol ‘ENBDREIT’ and is regulated by the Dubai Financial Services Authority (DFSA).

Prior to listing on Nasdaq Dubai, ENBD REIT operated under the name Emirates Real Estate Fund, a Jersey based open ended fund. Since its inception in 2005, the fund largely achieved its overall investment objectives of providing its investors with a regular and stable source of income by paying a dividend semi-annually, combined with long-term capital appreciation in net asset value per unit since inception.

ENBD REIT is managed by Emirates NBD Asset Management, one of the leading asset managers in the GCC, with approximately USD 4.2bn assets under management. Emirates NBD Asset Management is a wholly owned subsidiary of Emirates NBD Bank PJSC, and is regulated by the DFSA.
REIT regulations

The objective of a REIT is to generate a regular dividend income stream for investors, typically derived from income from investment properties, usually in the form of rent, with the additional opportunity for capital appreciation of the underlying assets and increases in the value of the equity.

Key elements of our regulations:

- ENBD REIT is required to distribute a minimum of 80% of audited net income
- LTV is limited to up to 50% of GAV
- Development projects are limited to up to 30% of NAV
- ENBD REIT would require a majority stake in all joint ventures
- Independence, both in terms of committees and related parties
- An external Fund Manager needs to be appointed
<table>
<thead>
<tr>
<th>Highlights</th>
<th>30th June 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property portfolio value</td>
<td>USD 352m</td>
</tr>
<tr>
<td>Cash</td>
<td>USD 71m</td>
</tr>
<tr>
<td><strong>Gross Asset Value (GAV)</strong></td>
<td><strong>USD 409m</strong></td>
</tr>
<tr>
<td><strong>Net Asset Value (NAV) – USD 1.15 per share</strong></td>
<td><strong>USD 292m</strong></td>
</tr>
<tr>
<td>Loan-to-Value (LTV)</td>
<td>29%</td>
</tr>
<tr>
<td>Gross yield on NAV*</td>
<td>9.9%</td>
</tr>
<tr>
<td>Net yield on NAV</td>
<td>7.1%</td>
</tr>
<tr>
<td><strong>Dividend (% of NAV)</strong></td>
<td><strong>6.4%</strong></td>
</tr>
<tr>
<td><strong>Share price</strong></td>
<td><strong>USD 1.08</strong></td>
</tr>
<tr>
<td>Number of shares in issue</td>
<td>254,401,340</td>
</tr>
</tbody>
</table>

*includes cash position (gross rental revenue / NAV)
## Portfolio overview

<table>
<thead>
<tr>
<th></th>
<th>30th June 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total no. of properties</strong></td>
<td>8</td>
</tr>
<tr>
<td><strong>Total value</strong></td>
<td>USD 352m</td>
</tr>
<tr>
<td><strong>Leasable area (Sq. Ft.)</strong></td>
<td>1,032,782</td>
</tr>
<tr>
<td><strong>WAULT (years)</strong></td>
<td>2.3</td>
</tr>
<tr>
<td><strong>Blended occupancy rate</strong></td>
<td>86%</td>
</tr>
</tbody>
</table>
Investment strategy

Which sectors are we focusing on?

Focus is on good quality properties in the following sectors:
- Office: 50-60%
- Residential: 25-35%
- Alternative: 20-30%

Which areas are we focusing on?

The portfolio aims to be diversified across the UAE:
- Dubai: 50-75%
- Abu Dhabi: 10-20%
- Other Emirates: <10%

Key focus points

- Freehold or long-term leasehold titles
- USD 30m+
- Aim to lengthen tenant lease terms
- Target off-market, relationship driven transactions

Development

Development to hold
Limited to up to 30% of NAV

Investor Presentation as at 30th June 2017
Market overview

- Stability in the UAE’s Real Estate sector is reflected by rental and sales prices, as well as improving occupancy.

Office Space Occupancy (AED/SQM)

UAE Residential Sales Prices and Rent (2009-2017)

Source: JLL

Source: Reidin.com
Portfolio characteristics

Growing annual income by sector (USDm)

<table>
<thead>
<tr>
<th>Sectors</th>
<th>YE June 2017*</th>
<th>Annual Contractual Rental</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office</td>
<td>0.26</td>
<td>2.67</td>
</tr>
<tr>
<td>Residential</td>
<td>8.56</td>
<td>9.49</td>
</tr>
<tr>
<td>Alternative</td>
<td>18.17</td>
<td>18.34</td>
</tr>
</tbody>
</table>

*Diversified asset class (% by value)*

<table>
<thead>
<tr>
<th>Sectors</th>
<th>Residential</th>
<th>Alternative</th>
<th>Office</th>
</tr>
</thead>
<tbody>
<tr>
<td>Al Thuraya 1</td>
<td>91%</td>
<td>100%</td>
<td>62%</td>
</tr>
<tr>
<td>Burj Daman</td>
<td>56%</td>
<td>83%</td>
<td>28%</td>
</tr>
<tr>
<td>DHCC49</td>
<td>83%</td>
<td>100%</td>
<td>62%</td>
</tr>
<tr>
<td>DHCC25</td>
<td>85%</td>
<td>100%</td>
<td>62%</td>
</tr>
<tr>
<td>Binghatti Terraces</td>
<td>100%</td>
<td>100%</td>
<td>62%</td>
</tr>
<tr>
<td>Arabian Oryx House</td>
<td>98%</td>
<td>100%</td>
<td>62%</td>
</tr>
<tr>
<td>Remraam</td>
<td>100%</td>
<td>100%</td>
<td>62%</td>
</tr>
<tr>
<td>Uninest</td>
<td>100%</td>
<td>100%</td>
<td>62%</td>
</tr>
</tbody>
</table>

*excludes sold assets in this period

Strong Occupancy

<table>
<thead>
<tr>
<th>Sectors</th>
<th>Occupancy</th>
</tr>
</thead>
<tbody>
<tr>
<td>Al Thuraya 1</td>
<td>91%</td>
</tr>
<tr>
<td>Burj Daman</td>
<td>56%</td>
</tr>
<tr>
<td>DHCC49</td>
<td>83%</td>
</tr>
<tr>
<td>DHCC25</td>
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<td>100%</td>
</tr>
<tr>
<td>Arabian Oryx House</td>
<td>98%</td>
</tr>
<tr>
<td>Remraam</td>
<td>100%</td>
</tr>
<tr>
<td>Uninest</td>
<td>100%</td>
</tr>
</tbody>
</table>
## Asset snapshot

### Office

<table>
<thead>
<tr>
<th></th>
<th>Al Thuraya 1</th>
<th>Burj Daman</th>
<th>DHCC 49</th>
<th>DHCC 25</th>
<th>Overall Office Portfolio</th>
<th>Overall Portfolio</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Market value (AED)</strong></td>
<td>335m</td>
<td>255m</td>
<td>115m</td>
<td>92m</td>
<td>797m</td>
<td>1,291m</td>
</tr>
<tr>
<td><strong>% of portfolio value</strong></td>
<td>26%</td>
<td>20%</td>
<td>9%</td>
<td>7%</td>
<td>62%</td>
<td>100%</td>
</tr>
<tr>
<td><strong>Net leasable area (Sq. Ft.)</strong></td>
<td>208,565</td>
<td>87,618</td>
<td>80,808</td>
<td>71,034</td>
<td>448,025</td>
<td>1,032,782</td>
</tr>
<tr>
<td><strong>Occupancy rate</strong></td>
<td>91%</td>
<td>56%</td>
<td>83%</td>
<td>85%</td>
<td>78%</td>
<td>86%</td>
</tr>
<tr>
<td><strong>WAULT (years)</strong></td>
<td>0.85</td>
<td>4.17</td>
<td>4.40</td>
<td>1.53</td>
<td>2.5</td>
<td>2.3</td>
</tr>
<tr>
<td><strong>Gross rental yield</strong></td>
<td>10.4%</td>
<td>5.0%</td>
<td>9.4%</td>
<td>9.7%</td>
<td>8.5%</td>
<td>8.7%*</td>
</tr>
</tbody>
</table>

* Annual contractual rental: excludes cash and debt (gross rental revenue / portfolio value)
## Asset snapshot

### Residential

<table>
<thead>
<tr>
<th></th>
<th>Binghatti Terraces</th>
<th>Arabian Oryx House</th>
<th>Remraam Dubailand</th>
<th>Overall Residential Portfolio</th>
<th>Overall Portfolio</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Market value (AED)</strong></td>
<td>145m</td>
<td>142m</td>
<td>83m</td>
<td>370m</td>
<td>1,291m</td>
</tr>
<tr>
<td><strong>% of portfolio value</strong></td>
<td>11%</td>
<td>11%</td>
<td>6%</td>
<td>28%</td>
<td>100%</td>
</tr>
<tr>
<td><strong>Net leasable area (Sq. Ft.)</strong></td>
<td>178,907</td>
<td>133,432</td>
<td>112,154</td>
<td>424,493</td>
<td>1,032,782</td>
</tr>
<tr>
<td><strong>Occupancy rate</strong></td>
<td>100%</td>
<td>98%</td>
<td>100%</td>
<td>99%</td>
<td>86%</td>
</tr>
<tr>
<td><strong>WAULT (years)</strong></td>
<td>0.07</td>
<td>0.59</td>
<td>0.04</td>
<td>0.3</td>
<td>2.3</td>
</tr>
<tr>
<td><strong>Gross rental yield</strong></td>
<td>10.0%</td>
<td>8.5%</td>
<td>10.1%</td>
<td>9.4%</td>
<td>8.7%*</td>
</tr>
</tbody>
</table>

* Annual contractual rental; excludes cash and debt (gross rental revenue / portfolio value)
### Asset snapshot

**Alternative**

<table>
<thead>
<tr>
<th></th>
<th><strong>Uninest</strong></th>
<th><strong>Overall Alternative Portfolio</strong></th>
<th><strong>Overall Portfolio</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Market value (AED)</strong></td>
<td>125m</td>
<td>125m</td>
<td>1,291m</td>
</tr>
<tr>
<td><strong>% of portfolio value</strong></td>
<td>10%</td>
<td>10%</td>
<td>100%</td>
</tr>
<tr>
<td><strong>Net leasable area (Sq. Ft.)</strong></td>
<td>160,264</td>
<td>160,264</td>
<td>1,032,782</td>
</tr>
<tr>
<td><strong>Occupancy rate</strong></td>
<td>100%</td>
<td>100%</td>
<td>86%</td>
</tr>
<tr>
<td><strong>WAULT (years)</strong></td>
<td>6.91</td>
<td>6.91</td>
<td>2.3</td>
</tr>
<tr>
<td><strong>Gross rental yield</strong></td>
<td>7.8%</td>
<td>7.8%</td>
<td>8.7%*</td>
</tr>
</tbody>
</table>

* Annual contractual rental; excludes cash and debt (gross rental revenue / portfolio value)
Key tenants

- Olive Group
- Grifols
- Squire Patton Boggs
- Fitch Ratings
- Robert Walters
- Julphar
- Ipsos
- Oldendorff
- Huawei
- Dräger
- JCDegaux
- Lilly
- Welch Allyn
- Trumpf
- Abbott Diabetes Care
- UniNest
- Hill-Rom
- MEED
New acquisition
South View School

Property highlights
• ENBD REIT signed a Musataha of the plot, and will construct the school at a total transaction value of AED 55 million (USD 15 million)
• The total ground floor area of the school will be 132,000 sq. ft. on a plot covering 183,504 sq. ft.
• The total project of approximately AED 55 million will return an initial rental yield of 9% on project costs, with a fixed escalation of 4% every two years throughout the lease term of 9 years with further options to renew
• The school pays additional rent during the construction period, equivalent to 5% on drawdown

Transaction highlights
• The deal marks ENBD REIT’s first acquisition of an education asset, as part of its strategy for diversifying its property portfolio into alternative real estate
• South View School, once complete, will be operated by Interstar Education, part of Interstar Advisory Services, which currently runs the successful and well-established Victory Heights Primary School in Dubai Sports City
Recent acquisition
Uninest, Dubailand

Property highlights
• Acquired 29th May 2017 for AED 120m
• 424-bed property from global specialist, Global Student Accommodation
• Built in 2016; 160,264 sq. ft. including 2 basement levels, a ground floor, 9 upper storeys as well as a roof-top swimming pool
• 242 rooms offer 424 beds, with amenities including a café, gym, entertainment room, cinema room, dedicated study area and outdoor terrace

Transaction highlights
• 7-year lease term with a strong corporate covenant to a global provider of student accommodation
• Net lease with all costs paid by the tenant resulting in gross yield of 7.8%, which is also the net yield
• Purpose built asset offering optimal layout and attractive amenities for
• Further diversifies the overall property portfolio in terms of real estate sectors
Case study: asset management
Al Thuraya 1, Dubai Media City

Active management
• Parking revenue increased by 30% from Q1 to Q2 due to higher rental rate and increased demand for car parks from tenants
• Car park resurfacing works completed during the quarter
• Occupancy maintained above 90%
• 35,000sqft of new leases and renewals concluded during the quarter

KPIs
• Since 2011 occupancy has increased from 83% to 91%
• Property value has increased by over 30% since acquisition
• Gross rental yield above 10%

Strategy and future plans
• Investigating the modernisation of lifts to improve the desirability of the building
Case study: asset management
Burj Daman Offices, DIFC

Active management
• Over 60,000 sqft of new enquiries received during the quarter
• Lease negotiations advanced with tenants
• DIFC rules amended to allow DIFC tenants to obtain DED licences which is expected to boost occupancy across the freezone

KPIs
• Acquired vacant, successfully leased up to 56%
• High quality tenants on long term leases
• Over 1,000,000 sq. ft. of enquiries received since acquisition
• 8.5% net income return at current rentals at 100% occupancy

Strategy and future plans
• Actively source and incentivize tenant to lease remaining units in 2017
Financial position
as at 30th June 2017*

INVESTMENT PROPERTIES
USD 351,549,142

ISLAMIC DEPOSIT
AND CASH
USD 71,241,220

MUDARABA PAYABLE
(Debt)
USD 117,070,515

* See Appendix 1 for Statement of Financial Position
Income statement
as at 30th June 2017*

- Rental income: $7,243,571
- Profit share: $298,241
- Unrealised gain: $2,577,471
- Total income: $10,119,282

- Operating expenses: $1,578,132
- Fund expenses: $5,165,287
- Net profit: $3,375,863

Margin = 51%

* 3 month period 1 Apr – 30 Jun 2017. See Appendix 2 for Statement of Comprehensive Income
Capital structure as at 30th June 2017

Finance terms

- Profit only
- Matures 2021
- 3-month EIBOR + 2.5%
- Repayment:
  - 10% end of year 4
  - 90% end of year 5
- Available drawdown remaining: USD74m
- Fully drawn, LTV would be approx. 40%

<table>
<thead>
<tr>
<th>Equity</th>
<th>Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>USD 292m</td>
<td>USD 117m</td>
</tr>
</tbody>
</table>
Appendix
## Statement of financial position (USD)*

### Appendix 1

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment properties</td>
<td>351,549,142</td>
</tr>
<tr>
<td>Islamic deposit</td>
<td>67,224,758</td>
</tr>
<tr>
<td>Trade and other receivables</td>
<td>1,618,282</td>
</tr>
<tr>
<td>Cash and cash equivalent</td>
<td>4,016,463</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td><strong>72,859,503</strong></td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>424,408,645</strong></td>
</tr>
<tr>
<td>Current liabilities</td>
<td></td>
</tr>
<tr>
<td>Trade and other payables</td>
<td>14,912,288</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td><strong>14,912,288</strong></td>
</tr>
<tr>
<td>Non-current liabilities</td>
<td></td>
</tr>
<tr>
<td>Mudaraba payable</td>
<td>117,070,515</td>
</tr>
<tr>
<td><strong>Total non-current liabilities</strong></td>
<td><strong>117,070,515</strong></td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>131,982,803</strong></td>
</tr>
<tr>
<td><strong>Net Asset Value</strong></td>
<td><strong>292,425,842</strong></td>
</tr>
</tbody>
</table>

*As at 30th June 2017

[www.enbdreit.com](http://www.enbdreit.com)
**Statement of comprehensive income (USD)**

**Appendix 2**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rental income</td>
<td>7,243,571</td>
</tr>
<tr>
<td>Profit share</td>
<td>298,241</td>
</tr>
<tr>
<td>Net realised/unrealised gain</td>
<td>2,577,471</td>
</tr>
<tr>
<td><strong>Total income</strong></td>
<td>10,119,282</td>
</tr>
<tr>
<td>Operating expenses</td>
<td>1,578,132</td>
</tr>
<tr>
<td><strong>Operating profit</strong></td>
<td>8,541,150</td>
</tr>
<tr>
<td>Margin</td>
<td>84.40%</td>
</tr>
<tr>
<td>Audit &amp; accounts fee</td>
<td>32,038</td>
</tr>
<tr>
<td>Legal fee</td>
<td>13,261</td>
</tr>
<tr>
<td>Management fee</td>
<td>950,169</td>
</tr>
<tr>
<td>Profit expense</td>
<td>1,378,304</td>
</tr>
<tr>
<td>Other expenses</td>
<td>1,002,091</td>
</tr>
<tr>
<td><strong>Fund expenses</strong></td>
<td>3,375,863</td>
</tr>
<tr>
<td><strong>Net profit</strong></td>
<td>5,165,287</td>
</tr>
<tr>
<td>Margin</td>
<td>51.04%</td>
</tr>
</tbody>
</table>

*As at 30th June 2017*
Corporate structure
Appendix 3

Governance
- Board of Directors
- Oversight Committee
- Investment Committee
- Shari’a Board

Fund Management
- Asset Management
- Investor Relations
- Finance
- Operations
- Compliance

Support Functions
- HR
- Audit
- Risk

Emirates NBD Group
Emirates NBD Asset Management
Independent
Third party support functions
Appendix 4

Administrator, custodian and company secretary
Apex Fund Services

Legal counsel
K&L Gates

Independent auditor
KPMG

Public relations
Instinctif Partners

Independent valuation
CBRE

Independent valuation
Cavendish Maxwell
Tim Rose, Head of Real Estate

Tim Rose has over twenty three years’ Real Estate experience throughout New Zealand, UK, Europe and the Middle East. Tim has been Head of Real Estate at Emirates NBD Asset Management since 2011, and previously Senior Fund Manager, Real Estate, for six years. Prior to joining Emirates NBD Asset Management team he was with Dubai International Financial Centre (DIFC) during the establishment of the centre, and earlier to this he was in London with DTZ Debenham Tie Leung, advising a variety of corporates on their real estate holdings throughout the UK and Europe. He holds a Bachelor of Commerce degree (Valuation & Property Management) and a Post Graduate Diploma in Commerce from Lincoln University, New Zealand. He also holds an MBA from City University in London. In addition, he is a Member of the Royal Institute of Chartered Surveyors (MRICS), a Registered Valuer in New Zealand and a Senior Member of the Property Institute of New Zealand.

Anthony Taylor, Fund Manager, Real Estate

Anthony has worked in Real Estate for ten years and has been Fund Manager, Real Estate at Emirates NBD Asset Management since 2013. He has had a key part in building the REIT’s institutional portfolio. Before joining the team he was Asset Manager at Public Investment Corporation Real Estate Asset Managers (South Africa), Business Analyst at CSB Property Management (South Africa) and Professional Associated Valuer at Old Mutual Properties (South Africa). While at the Public Investment Corporation Anthony led the redevelopment of the Malvern Shopping Centre precinct in Durban, KwaZulu Natal, from concept to completion of phase 1. He is a Member of the Royal Institution of Chartered Surveyors (MRICS), a Professional Associated Valuer registered with the South African Council for the Property Valuers Profession and holds Bachelor of Science Honours in Property Studies from the University of Cape Town, South Africa.

Asif Siddique, Chief Financial Officer

Asif has been Finance & Accounting Manager since 2011. He has played a key role in improving the REIT’s efficiency and productivity, introducing new budgets and management information packs, streamlining provisions and growing profitability. Before joining Emirates NBD Asset Management, Asif was Assistant Financial Controller at Abu Dhabi Investment House, Clearing & Settlement Accountant at National Bank of Abu Dhabi Securities and an Audit Trainee at Amin & Company Chartered Accountants. He is a Chartered Certified Accountant (Fellow of ACCA), a United Arab Emirates Chartered Accountant (Member of UAECA) and holds a Bachelor degree in Business Administration.

Julia Ward-Osseiran, Investor Relations Officer

Julia is Investor Relations Officer for ENBD REIT, having been Senior Manager, Institutional Sales & Sales Support at Emirates NBD Asset Management since 2011. In this role she had responsibility for raising assets under management from Emirates NBD’s Corporate and Private Banking divisions, as well as from institutional clients in UAE, Oman, Kuwait, Bahrain and Qatar. Before joining the Emirates NBD Asset Management team, Julia was Vice President, Sales & Distribution at Abu Dhabi Commercial Bank for four years until their 100% acquisition by Franklin Templeton in 2011. Prior to that she spent four years at Dubai-based SHUAAA Capital, where she was Vice President, Sales before becoming Senior Vice President, Head of Institutional Sales, Asset Management. Julia holds a Management Accountability certificate from the Chartered Institute of Management Accountants (CIMA) and a B.A (Hons) in French from the University of Nottingham (UK).

Ben Coombe, Senior Portfolio Manager, Real Estate

Ben has been Senior Portfolio Manager, Real Estate since 2009. Prior to that he was Asset Manager at Limitless. Ben has had a crucial role within the real estate team of Emirates NBD Asset Management Limited, and in the management of ENBD REIT’s portfolio of commercial and residential assets. In 2012 he was appointed Secretary of the Emirates Real Estate Fund Limited (Jersey) Investment Committee, successfully implementing a new reporting structure as well as improved IC submissions. Other highlights during his time at Emirates Real Estate Fund Limited (Jersey) included the successful disposal of an office tower in Sharjah at 10% above valuation and the leasing of over 40,000 sq. ft. of office space in Buri Daman to a range of high quality corporate tenants. Ben holds a Bachelor of Property degree and in 2011 completed the Emirates NBD Managerial Leadership Programme, for which he was awarded Best Team Project.

Jonathon McGloin, Transactions Manager

Jonathon joined the EREF team as Transactions Manager in 2015. Before joining Emirates NBD Asset Management Limited he was Associate Partner, Commercial Leasing at Knight Frank UAE, Associate Director, Professional Services at Cluttons Middle East in Bahrain and Investment Surveyor, Professional Services at Tudor Toone in London. Jonathon has been a qualified Chartered Surveyor since 2010, with nine years commercial real estate experience, of which seven have been spent in the Middle East. He holds an MSc in Real Estate Finance & Investment from the University of Reading (UK) and a Bachelor of Arts (Hons) in Management Studies from the University of Leeds (UK). He is a Member of the Royal Institution of Chartered Surveyors (MRICS).
Tariq Bin Hendi, Director

Tariq is currently an Executive Vice President and the Head of Products & Advisory at Emirates NBD Group, having previously served as the CEO of Emirates NBD Asset Management. He has over 18 years of experience, with a primary focus on asset management, private equity and investment banking. Prior to his current role, Tariq held various roles at Commercial Bank of Dubai, Mubadala, Citigroup, Dubai Holding, Delta Airlines and UPS. He holds a PhD in Labour Economics from Imperial College London (UK) as well as degrees from Columbia University (USA), London Business School (UK), and Clayton State (USA).

David Marshall, Director

David is currently Head of Products at Rasmala Investment Bank. Prior to this, David was most recently Executive Vice President, Head of Products & Advisory at Emirates NBD Bank PJSC. Before taking this position at Emirates NBD Bank, he was the CEO of Emirates NBD Asset Management Limited, having previously been Head of Products & Distribution. In addition to his membership of ENBD REIT’s Board, David is a Director of Emirates NBD Asset Management Limited, Emirates NBD Securities, Emirates NBD SICAV, Emirates NBD Portfolio Management PCC, Emirates Funds Limited and Emirates NBD Fund Managers (Jersey) Limited. He holds a CFA Investment Management Certificate and Bachelor of Arts Honours in English Language & Literature from the University of London.

Mark Creasey, Director

In addition to his position on the Board of ENBD REIT, Mark sits on the boards of a number of other conventional and Shari'a compliant structures, investing in Commercial and Residential Real Estate; Private Equity; and UK, European, African and MENA securities. His other board positions include Duet Asset Management, Castle Trust, Abris, Bridport and Standard Bank. Mark has over twenty five years’ experience in the finance sector covering Audit, Finance, Banking and Funds, with his most recent focus on Funds Services. From 2011 to 2015 he was Client Director, Funds Services Division at JTC Group, having previously spent six years as Director, Client Relationship Management at Standard Bank in Jersey (UK). He is a Fellow of the Chartered Association of Certified Accountants and a Member of the Securities Institute.
Khalid Al Fahim

Khalid has over 15 years of professional experience in management and board advisory, and has been an active member of various organisations and industries in the UAE, including Al Fahim Group (UAE), where he has held offices from business development to council member and executive management, most recently sitting as an advisor to the Board since 2012. He also represents the Group as a director of a number of its subsidiaries and affiliated companies. From 2010 to 2012, Khalid served as an Executive Director of Dubai Pearl. In 2007 he joined the UAE Professional Football League Assessment Committee and was later appointed to the first Board of the UAE Professional League. He is a partner of Quintessentially, the leading luxury lifestyle and concierge group, in Abu Dhabi, and since 2009 has served as a Director of the philanthropic Abdul Jalil Al Fahim & Family Endowment. Khalid holds a degree in Business Administration from the American Intercontinental University in London and a Master’s degree in Diplomacy from the University of Westminster, London.

Sophie Llewellyn

Sophie has more than 22 years’ real estate experience, 18 of which have been spent working in the Middle East and North Africa. She is Head of Asset Management for Shopping Malls at Majid Al Futtaim Properties, where her responsibilities include leadership of the strategic vision and direction to drive value in the operating portfolio as well as providing advice on investment and development feasibility for future projects. Prior to joining Majid Al Futtaim Sophie worked for a number of companies, including CB Richard Ellis where she was initially in London and then worked across their MENEA markets, specialising in Valuation and Development advisory. She is a founding Board Member of the UAE National Association and was previously Vice Chair of the MEA RICS World Regional Board. Sophie currently serves as MEA Representative on the RICS Governing Council.

Christopher Seymour

Christopher is Head of Markets and Regional Development Director Middle East and South Asia at Mott MacDonald. In addition to his role on ENBD REIT’s Investment Committee he is Co-Chairman of the Middle East Council for Offices, offering strategic advice on procurement, investment and development management. He is also a member of the RICS MENAT Market Advisory Panel, advising clients on strategy, risk, and major asset investments. Christopher has over twenty five years’ experience in property and construction, including ten years with the Arcadis group of companies where he was an equity partner with EC Harris. In the last seven years he has worked in most of the Middle East’s major cities, specializing in the commercial, retail, hospitality and infrastructure sectors. Christopher holds a Bachelor of Science degree and is a Fellow of the Royal Institution of Chartered Surveyors (FRICS).
Abdulla Mohammed Al Awar, CEO, Dubai Islamic Economic Development Centre

Abdulla is CEO of the Dubai Islamic Economy Development Centre (DIEDC), with responsibility for delivering the ‘Dubai: Capital of Islamic Economy’ strategy. Prior to his role at DIEDC he was CEO of Dubai International Financial Centre (DIFC) from 2009 to 2012. Under his leadership, DIFC was ranked the region’s leading financial centre from 2009 to 2012, with average year-on-year client growth of 13%. Abdulla has served as member of several committees and boards including the Economic Committee of the Executive Council of Dubai, Dubai Free Zones Council, Bourse Dubai and the Emirates Real Estate Fund Limited (Jersey). He holds a Bachelor of Science degree in Business Administration from the University of Colorado (USA) and is a graduate of the Mohammed Bin Rashid Program for Leadership Development, conducted in affiliation with Cranfield University (UK), IMD and INSEAD.

Hari Bhambra, Senior Partner, Praesidium

Hari has a track record of over 15 years in the Financial Services sector, working on both the industry and regulatory side in the UK and UAE. She currently heads Praesidium, a bespoke regulatory and client advisory firm in Dubai. Hari has worked for the Financial Services Authority (FSA) in London, where she supported the drafting of financial regulations, having begun her career at Goldman Sachs, where she was responsible for implementing and monitoring FSA systems and controls on behalf of the bank. Before setting up Praesidium, she was part of the development team that created the Dubai Financial Services Authority (DFSA) in the Dubai International Financial Centre (DIFC) free zone. Hari had a key role in the development of the DFSA’s ‘Shari’a Systems’ model for the regulation of Islamic Finance. She has worked on a number of DIFC Domestic Funds and has facilitated the establishment and launch of funds in the Centre, specifically Exempt and Qualified Investor Funds. Hari has authored numerous articles and contributed to a number of books published on the subject of regulation. She holds an LLM and LLB in Law.

James Anderson, Chief Financial Officer, Emirates Food Industries

James has been Chief Financial Officer (CFO) at Emirates Food Industries since 2016 where he plays a key role in driving forward the strategy and performance of the group. Prior to this he was CFO at Emirates REIT Management (Private) Limited for three years (2013-2016). He has significant experience preparing companies for IPO and has worked closely with both large and SME organisations at Board level. While at Emirates REIT James raised over USD200 million from GCC and UK investors on a Nasdaq Dubai listing and led multiple financing transactions, raising over USD300 million to fund acquisitions and the growth of REIT. He holds a Bachelor of Science Honours in Biochemistry from Liverpool University. James also has qualifications from the Institute of Chartered Accounts England and Wales (ACA) and the Chartered Institute for Securities and Investments (FCISI).
Dr. Hussein Hamid Hassan, Chairman

Dr. Hussein Hamid Hassan currently chairs or is a member of the Shari’a boards of over 18 Islamic Financial Institutions, including Emirates NBD Asset Management Limited, Emirates Islamic Bank PJSC, Dubai Islamic Bank PJSC, Sharjah Islamic Bank PJSC, Islamic Development Bank, Tamweel, AMLAK, Liquidity Management Centre and AAOIFI. He is the author of more than 21 books on Islamic Law, Islamic Finance, Islamic Economics and social studies and art and has a PhD in the Faculty of Shari’a from Al Azhar University, Cairo, and Law and Economics degrees from the University of New York and the University of Cairo.

Dr. Ojeil Jassim Al Nashmi, Director

Dr. Ojeil Jassim Al Nashmi is currently a professor of Shari’a and Islamic Studies at Kuwait University Member and representative of Kuwait at the International Islamic Jurisprudence Assembly. He serves on the Shari’a boards of a number of Islamic financial institutions including Kuwait Finance House, Emirates Islamic Bank PJSC, Dubai Islamic Bank PJSC, Sharjah Islamic Bank, AAOIFI and the Liquidity Management Centre and has a PhD on the “Principles of Islamic Jurisprudence” from Al Azhar University, Cairo.

Dr. Ali Al-Qurra Daghi, Director

Dr. Ali Al-Qurra Daghi is currently a professor of Shari’a and Head of the Department of Principles of Islamic Jurisprudence at the School of Shari’a and Law at Qatar University. He serves on the Shari’a boards of a number of Islamic financial institutions including Qatar International Islamic Bank, Emirates Islamic Bank PJSC and Dubai Islamic Bank PJSC and has a PhD in Contracts and Financial Transactions from Al Azhar University, Cairo.
Emirates NBD Asset Management is the award winning, wholly owned subsidiary of Emirates NBD Bank PJSC. The Company provides a full range of investment solutions, including in-house managed funds and tailor made discretionary solutions, offering exposure to the regional MENA markets as well as global markets, covering the main asset classes, structured on either a Shari'a compliant or a conventional basis.

Emirates NBD Asset Management is based in the DIFC and regulated by the DFSA as a Category II Firm, with the additional ability to operate an 'Islamic Window'. The funds managed by Emirates NBD Asset Management Limited are domiciled in the following jurisdictions: (i) DIFC (regulated by DFSA); (ii) Jersey (regulated by the Jersey Financial Services Commission); and (iii) Luxembourg (regulated by the Commission de Surveillance du Secteur Financier).
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